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info@evidence4action.net

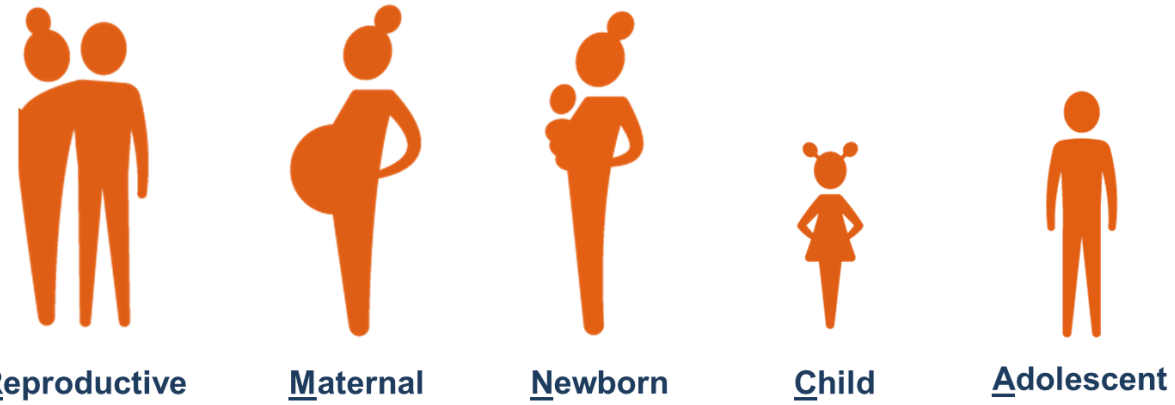
The Global Financing Facility

Process and Practice

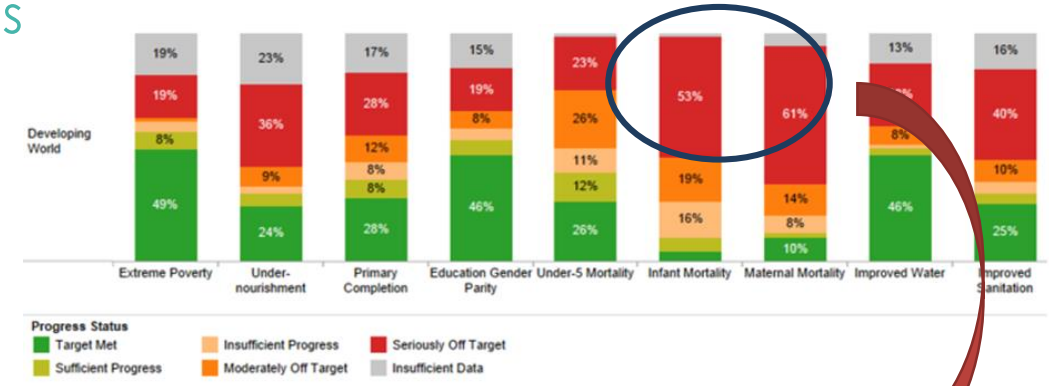
The GFF

The GFF is a country led catalyst for health and nutrition of women, children and adolescents

Purpose of the GFF

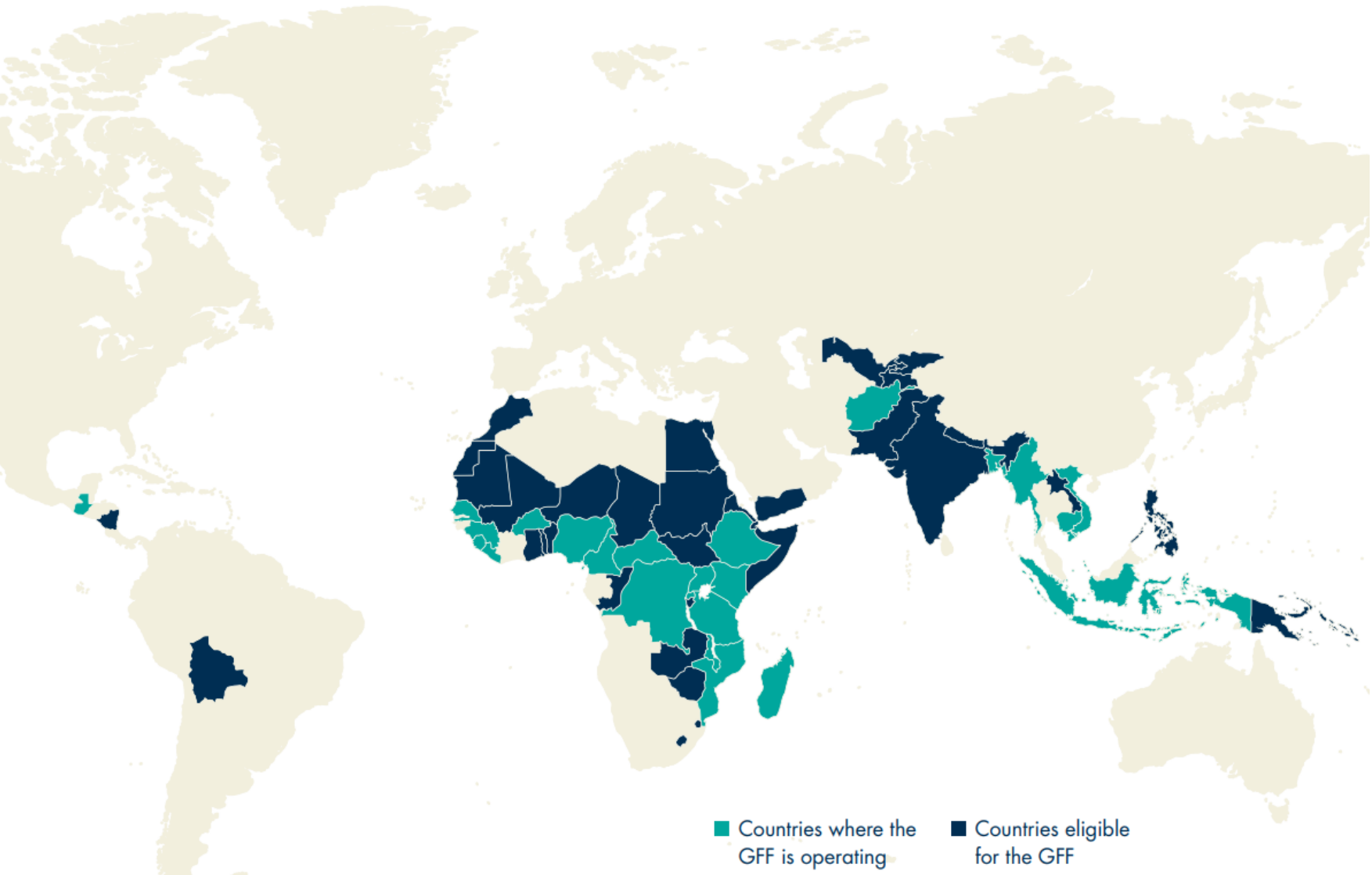


Share of countries that attained each of the Millenium Development Goals



The majority of LICs and LMICs did not come close to achieving the MDG targets for maternal and child health.

GFF Countries



GFF Countries Eligibility

1. RMNCAH burden
2. Largest financing gaps (LICs and LMICs)
3. Willingness to mobilize domestic resources, and access GFF financing mechanisms

What is the GFF?

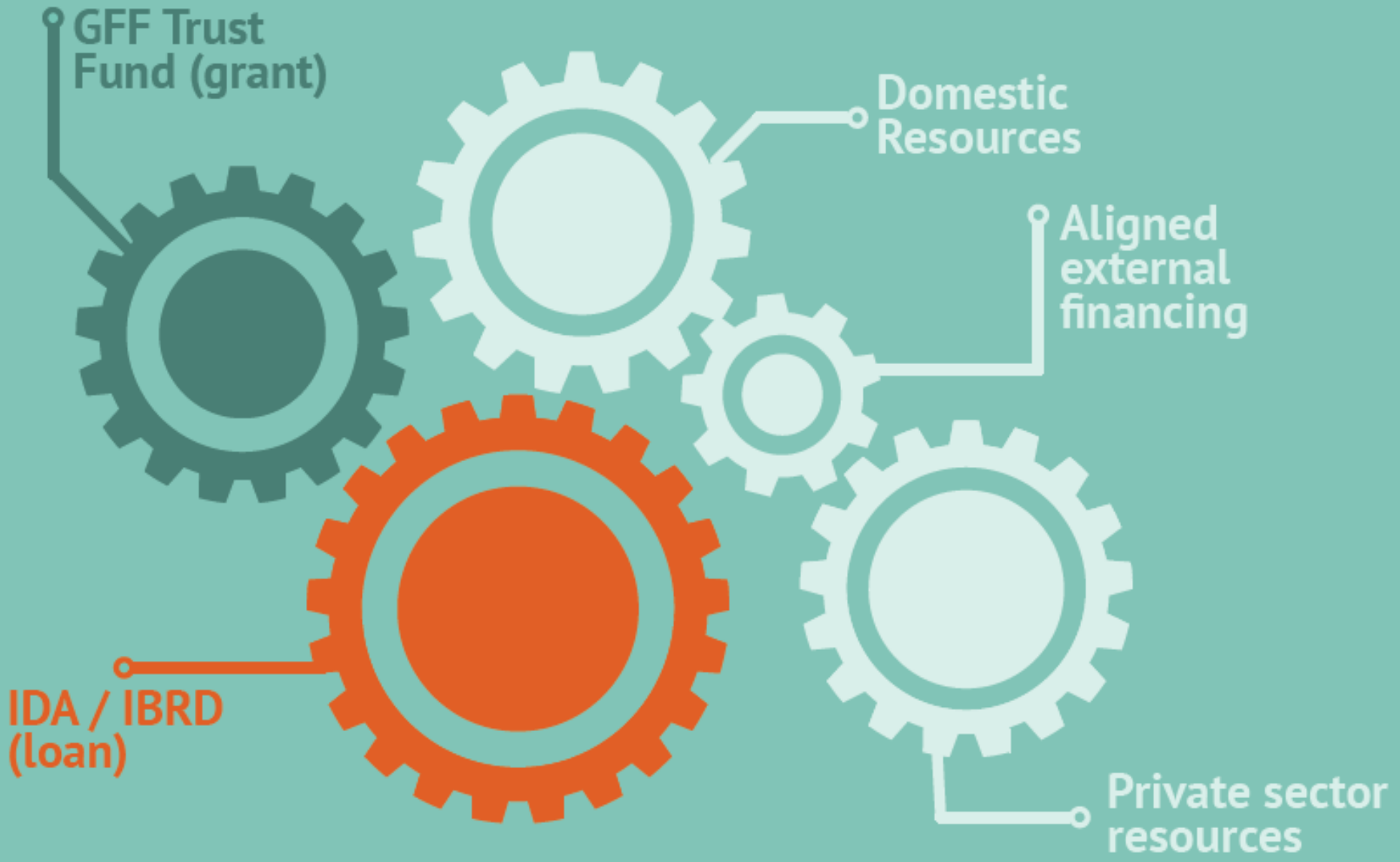
The GFF is a country led catalyst for health and nutrition of women, children and adolescents

It is a facility designed to catalyse:

- Finance
- Technical assistance
- Commitment and Alignment
- Evidence
- Innovation

and to enhance progress towards universal health coverage, by putting women, children and adolescents first, and to contribute to the achievement of SDG3 by 2030.

GFF: Catalysing Finance



GFF: Catalysing Technical Assistance

The GFF provides flexible financing for technical assistance

This can be used for example to:

- Identify evidence based priorities and perform assessments
- Develop long term health financing strategies
- Conduct resource mapping (12 of the first wave countries were supported to conduct this for the first time)
- Conduct fiscal space analysis to understand whether the country can raise additional funding for health
- Support with revenue collection policies reforms (e.g. taxation on specific goods)
- Strengthen civil registration and vital statistics (CRVS)
- Assist the Ministry of Health to strengthen the dialogue with the Ministry of Finance

GFF: Catalysing Commitment and Alignment

"The GFF is about rewarding countries for investment in their own people"

"The GFF provides a Minister of Health with the added fire power to make the case for health with the Ministry of Finance"

"The GFF helps donors and government make better decisions with financing"

"Donor funding continues to be fragmented. The GFF can support in catalysing donor alignment"

Source: Participants at the Launch of the GFF Annual Report, September 2018

GFF: Catalysing Evidence

- Data and measurement matter throughout a country's interaction with the GFF- not just at the end

- The investment case is the first step in this process- requiring an evidence base to justify and quantify the additional funding needs. This creates an appetite for good data.
- The GFF does not collect its own data, but supports countries to improve their own routine data collection and CRV
- The GFF focuses on results- not on inputs. This means that it doesn't matter how the money is spent, so long as it is spent to achieve the goals set by the country. This generates demand for evidence.

- Annual reviews of the country's progress against results leads to the disbursement of the next year's funding

GFF: Improving RMNCAH Outcomes

Reproductive

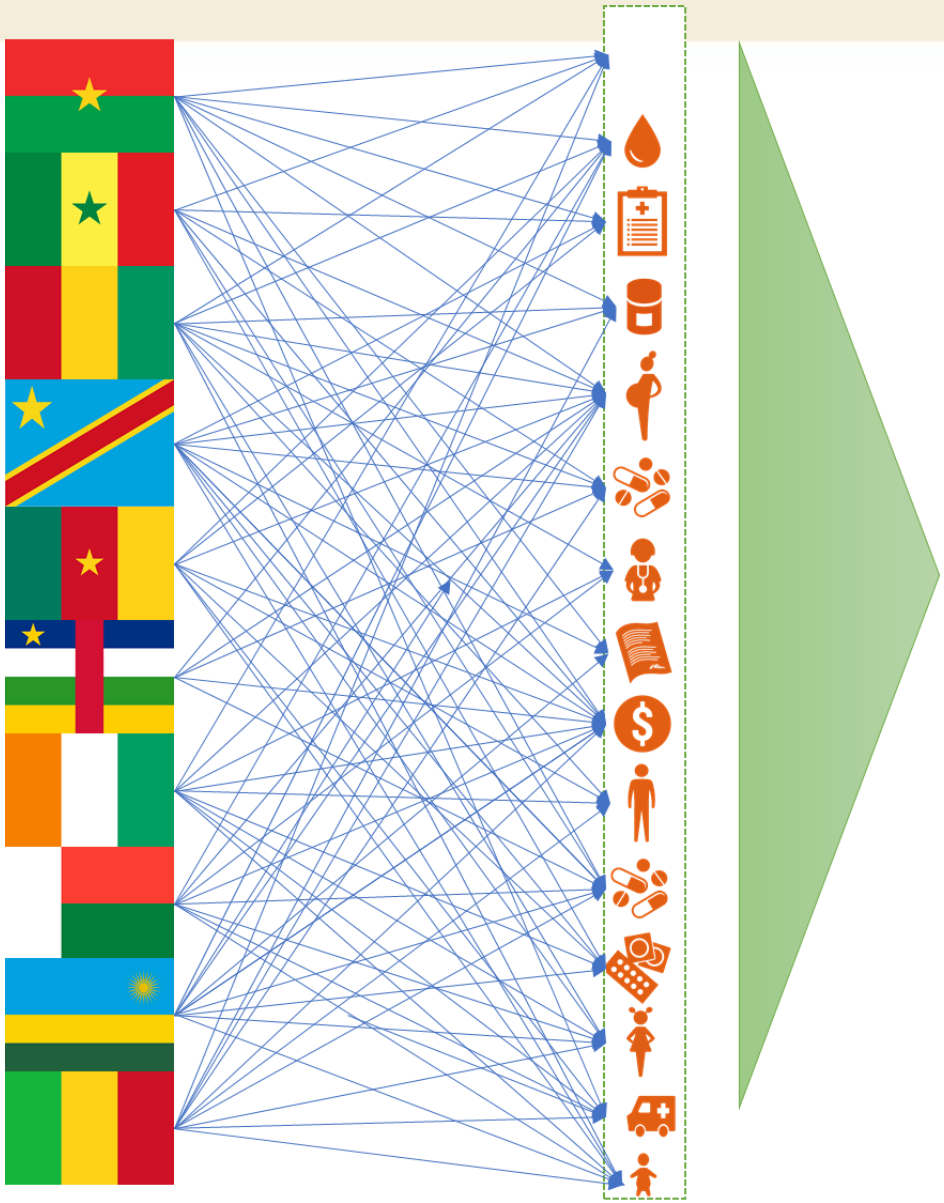
Maternal

Newborn

Child

Adolescent

GFF: Catalysing progress towards SDG3



Global Impact:

Financing for Universal Health Coverage, leading to improved

Reproductive: **Maternal**

Newborn **Child** **Adolescent**

Health Outcomes

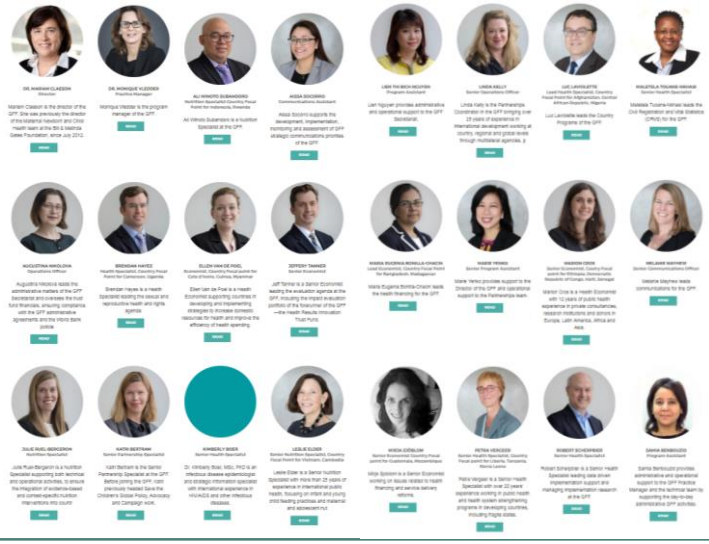
How it works

Mamaye!
evidence for action

Who is involved in the GFF?

GFF Investors Group

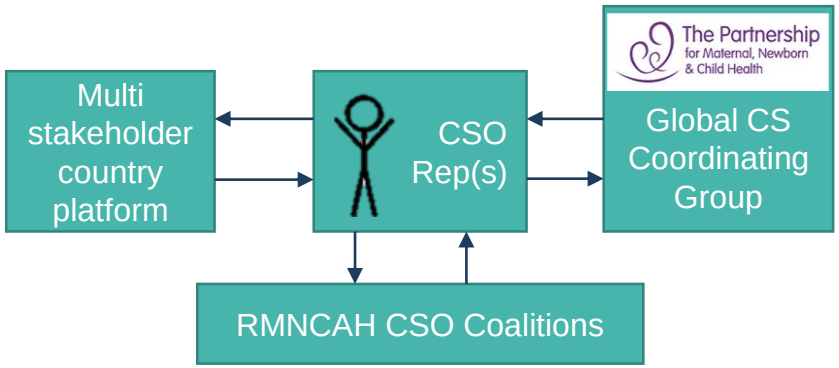
GFF Secretariat



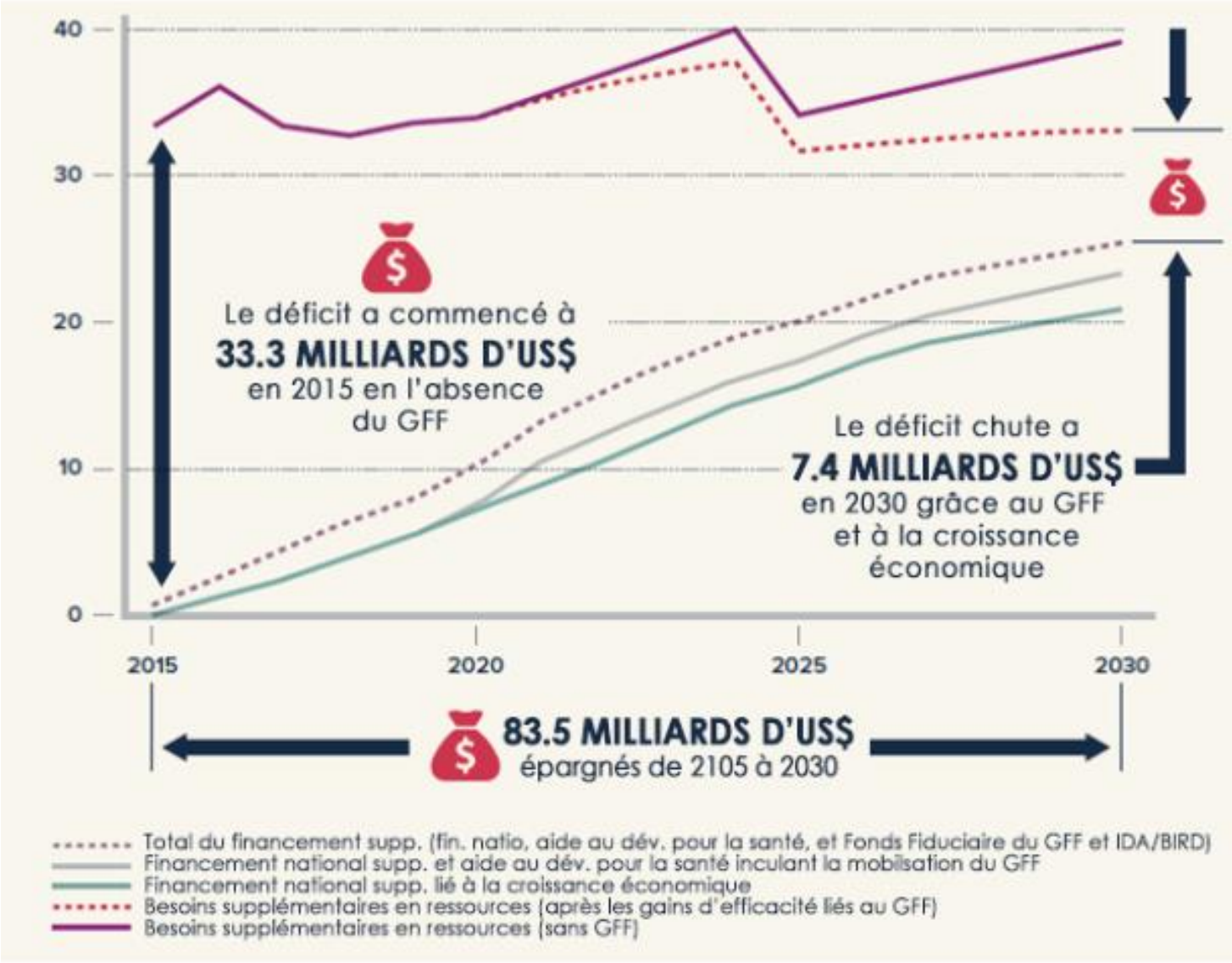
GFF Country Platform

- ✓ Government (multiple sectors)
- ✓ Academic, Research and Training Institutions
- ✓ Adolescents and Youth
- ✓ NGOs/CSOs
- ✓ Donors and Foundations
- ✓ Global Financing Mechanisms
- ✓ Healthcare Professional Associations
- ✓ Private Sector
- ✓ UN Agencies

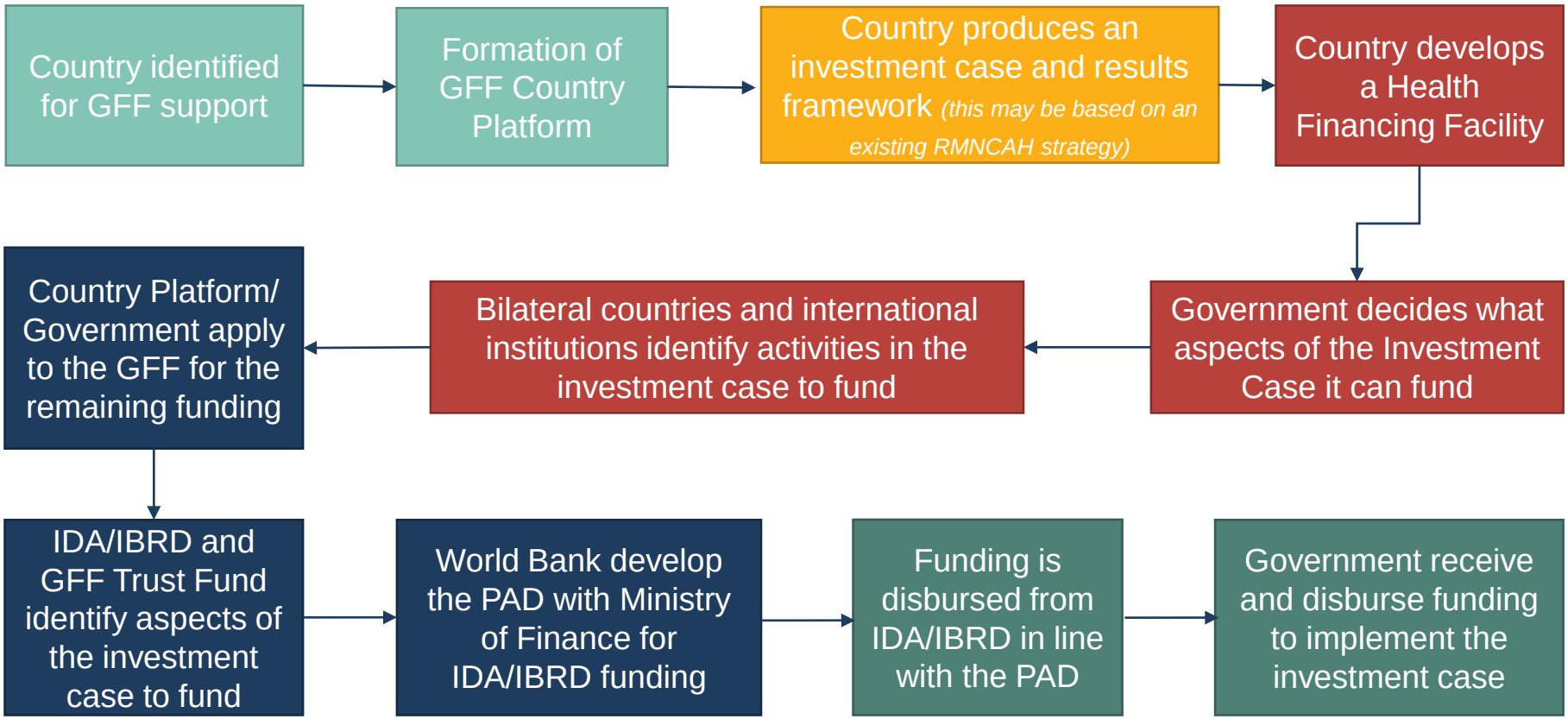
Global Civil Society Coordinating Group



How does the GFF funding mechanism work?



Timeline of the GFF Process (in theory)



Investment Case

What is the investment case?

- The investment case is a document that presents the key evidence for the health sector, and sets out a list of outcomes, or results that the country wants to achieve as a priority
- It ensures funding is targeted where it is needed most- specifically on hard to reach populations, and women, adolescents and children. It identifies specific interventions to be implemented, and ways for funding to be used more efficiently
- It is usually based on existing plans and strategies, in order to ensure alignment within the health sector.
- An investment case includes a results framework- a list of objectives that Government have committed to monitoring and achieving

Selection and Set up | **Investment Case** | Health Financing Strategy | Project Appraisal Document | Implementation and Monitoring

Investment Case

Lessons from Burkina Faso

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evidence for action

Investment Case: Purpose

Objectives of the Investment Case

- Operationalize the Social and Economic Development Plan (PNDS) and promote the achievement of universal health coverage
- Target priority interventions that help to eliminate preventable deaths of women, children and adolescents
- Identify the main bottlenecks and mitigate these to carry out interventions.

The importance of Investment Case for Burkina Faso:

- A unique opportunity to prioritize interventions based on the needs of populations
- Direct resources effectively and efficiently to high-impact interventions

Investment Case: Timeline

Key steps in the investment Case process:

- Initial learning meeting of the new GFF countries (Accra 02-2018)
- Feedback and initiation of national actors on the GFF (Ouaga 02-2018)
- Implementation of the GFF governance platform (Integration of the GTSR into the platform (06-2018) (in the case of Burkina Faso, this is EF7)
- Design of the roadmap for the development of the investment case
- Conduct a Bottleneck analysis
- Conduct a mapping of interventions, stakeholders and prioritises for the Investment case
- Hold technical meetings on the development process

Investment Case: Stakeholders

Inclusive, participatory and transparent process:

- Government (Ministry of Health, Budget, Domestic administration)
- Parliamentarians
- WHO, UNICEF, UNFPA, UNFPA, WB, INGO, Pathfinder, JPHIEGO
- The private sector for health, employers, chamber of commerce
- Civil society

Actors to be taken into account in the development of the investment case:

Broaden the basket of actors to take into account certain organisations- ensure this involves a reasonable number:

- Farmers' organizations
- Women leaders
- Trade Unions

Investment Case: Civil Society Involvement

Participation in the work of the groups and thematic subgroups in charge of the preparation of the Investment Case

The subgroups for CEDs are composed as follows:

- Analysis of performance gaps in RMNCAH-N
- Nutrition
- Reproductive, maternal, neonatal, child and adolescent health
- Cross-cutting support interventions
- Definition of the architecture for the investment case
- Securing the financial resources of the State budget to help finance the investment case

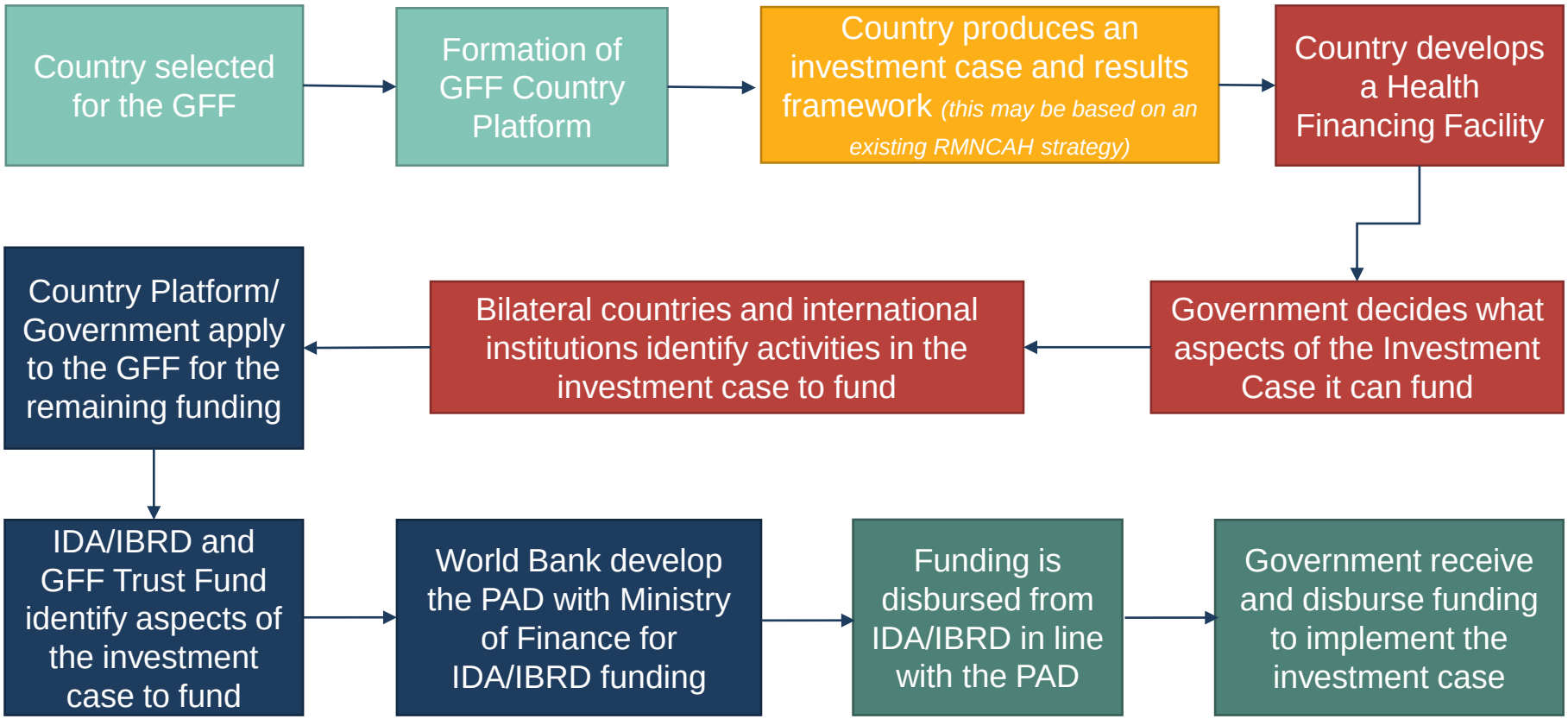
Importance of participation of Civil Society in the development of the Investment Case

- Better participation of CSOs at this stage contributes to a consensus on the investment case that best meets the needs of populations.
- Ensures that the specific needs of civil society are taken into account in the investment case
- Ownership of the investment case by stakeholders
- Definition and choice of investment priorities

Investment Case: Lessons and Next Steps

- Capacity building of CSOs on the GFF process (CSO RH and nutrition)
- Definition of CS priorities for the GFF Investment Case
- Elaboration of a plan for the Civil Society's participation in the investment case
- Implementation of a communication and monitoring strategy on civil society priorities for active engagement with CSO members in charge of investment case development
- Periodic meeting between CSO members in charge of writing the investment case

Timeline of the GFF Process



Health Financing Strategy

What is the Health Financing Strategy?

- The Health Financing Strategy is a long term plan to finance the health sector- specifically, the priorities set out in the investment case.

- A Health Financing Strategy should identify how money will be collected (revenue raising), how money will be managed (resource pooling), and how money will be spent on health (purchasing).
- The Health Financing strategy should identify ways to:
  - Increase domestic mobilisation of resources
  - Shift from out of pocket expenditure to prepayment
  - Improve the efficiency of spending
  - Enhance sustainability of funding to finance health priorities beyond the GFF

Health Financing Strategy

Lessons from Senegal

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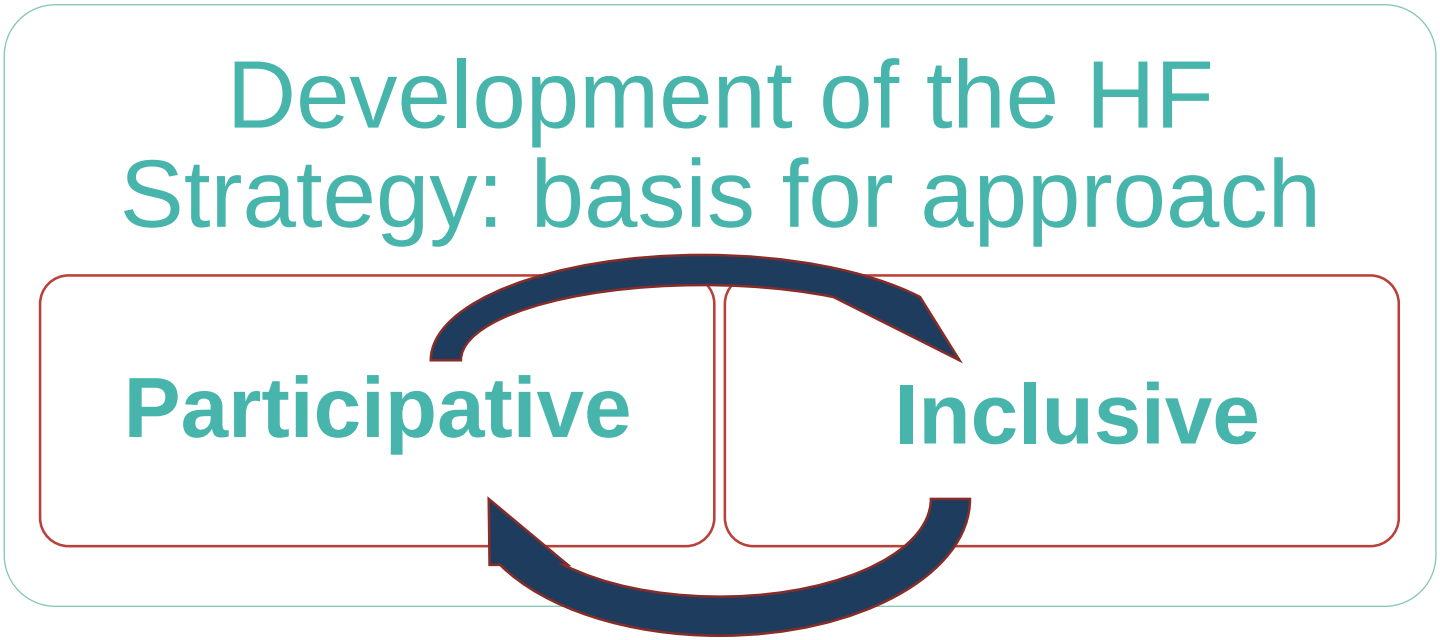
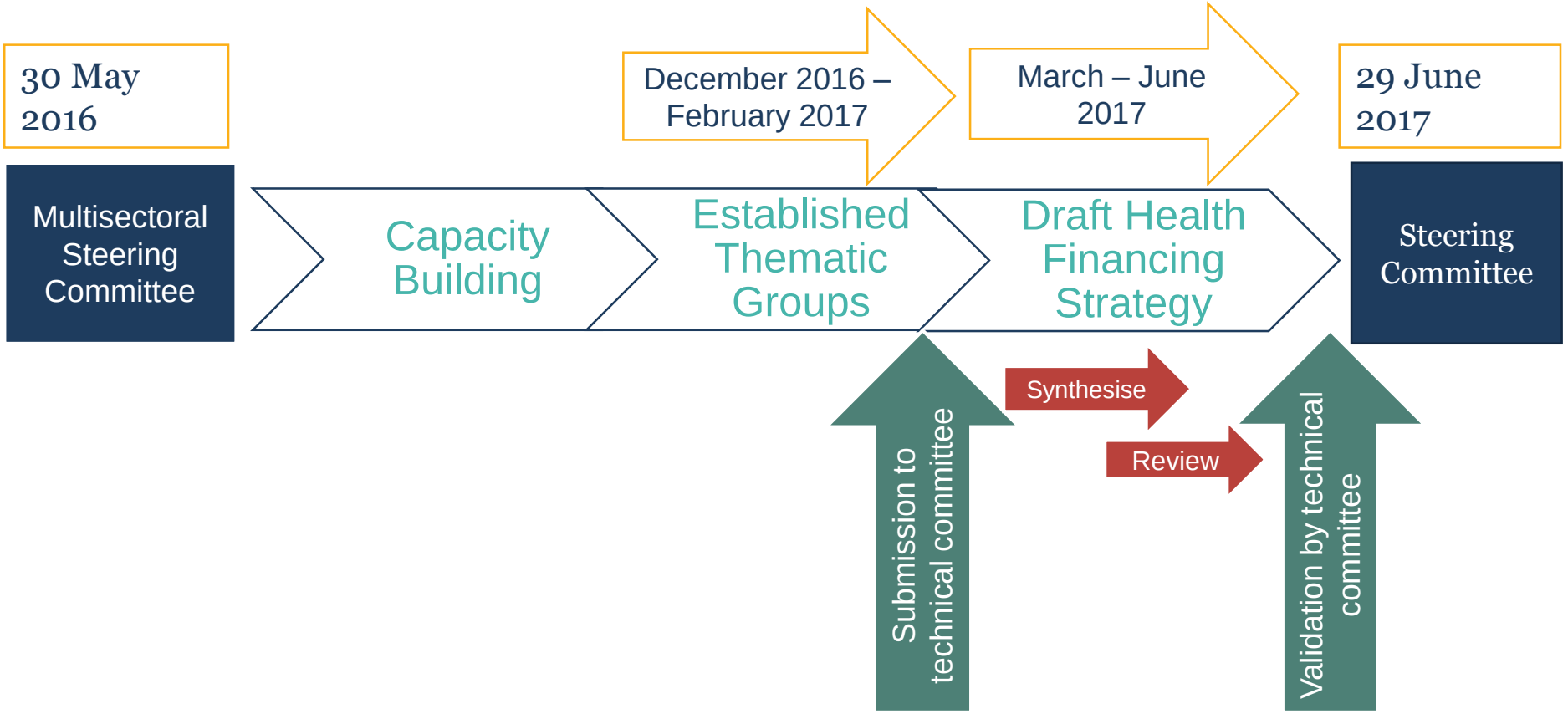
evidence for action

Process for Development



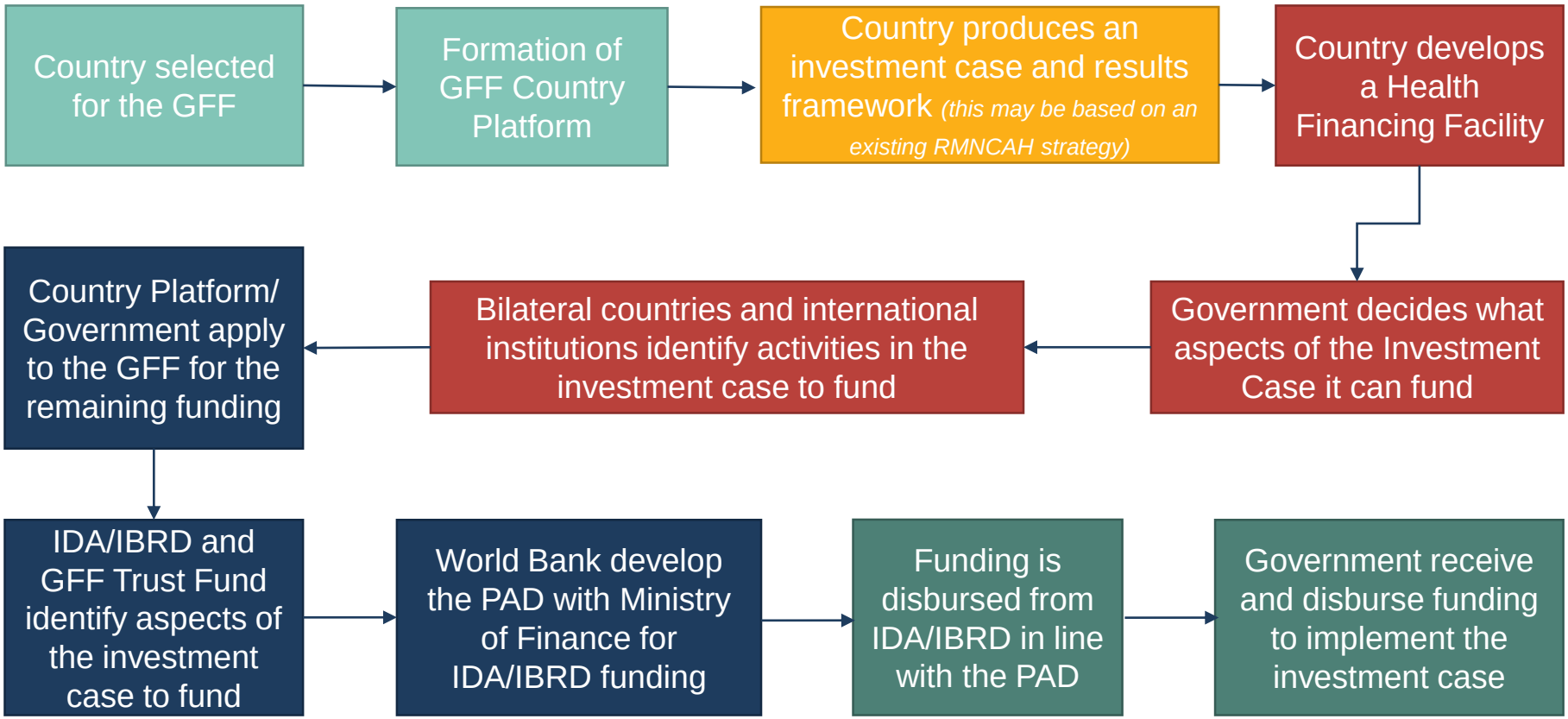
Process


30 May 2016
December 2016 – February 2017
March – June 2017
29 June 2017
Multisectoral Steering Committee
Capacity Building
Established Thematic Groups
Draft Health Financing Strategy
Steering Committee
Submission to technical committee
Synthesise
Review
Validation by technical committee

Lessons learnt

- Importance of commitment of the country's high authorities
- The need for high quality process management
- Capacity building of thematic group members on key concepts
- Use of local expertise with coaching from international experts
- Adopting a multi-sectoral approach
- Participatory and inclusive nature
- Significant contribution and effective mobilisation of resources

Timeline of the GFF Process



Project Appraisal Document

What is the Project Appraisal Document (PAD)?

- The Project Appraisal Document is a World Bank Document setting out the agreement between your country, the GFF Trust Fund, the IDA/IBRD, and any other relevant donor

- It sets out how much money will be lent, and how much money will be borrowed by the recipient country, and what they have agreed to do with that money

- **The investment case is not the same as the PAD.** The PAD may reflect part of the investment case, or may have been changed from the investment case

- The PAD is negotiated and developed by the Ministry of Finance, resulting in changes from the investment case

- The PAD is developed in English. Even if you speak no English at all, you can navigate some aspects of the PAD to get the information you need.

Getting the most out of the PAD

Understand the document

- Understand what each section of the PAD can tell you and how you can use it.

Know the finance

- **Who** gives what? **How** much is committed? **When** is the funding period? **Where** will the funding go? How will the funds be used?

Involve everyone

- Identify, translate and simplify key PAD information so that others can understand it.

Examples of CSO engagement in the GFF Process

- Ask to see the suggested list of GFF Country Platform members
- Advocate for regular meetings and CS representation to be written into ToRs

- Identify and communicate priority areas to improve RMNCAH outcomes
- Ensure the needs of hard to reach populations are met

- Advocate for equitable and sustainable financing strategies
- Analyse the strategy and present to citizens for their understanding

- Inform the MoF of the importance of RMNCAH, and the investment case
- Read through the PAD- know what your govt. have signed up to

- Take part in influencing the budget cycle, including tracking the budget for health
- Identify how you can use your activities to monitor RMNCAH outcomes- communicate with other CSOs to build the big picture